

Barnsley Health and Care Plan 2023-25 – Cover Report

1.0 Introduction

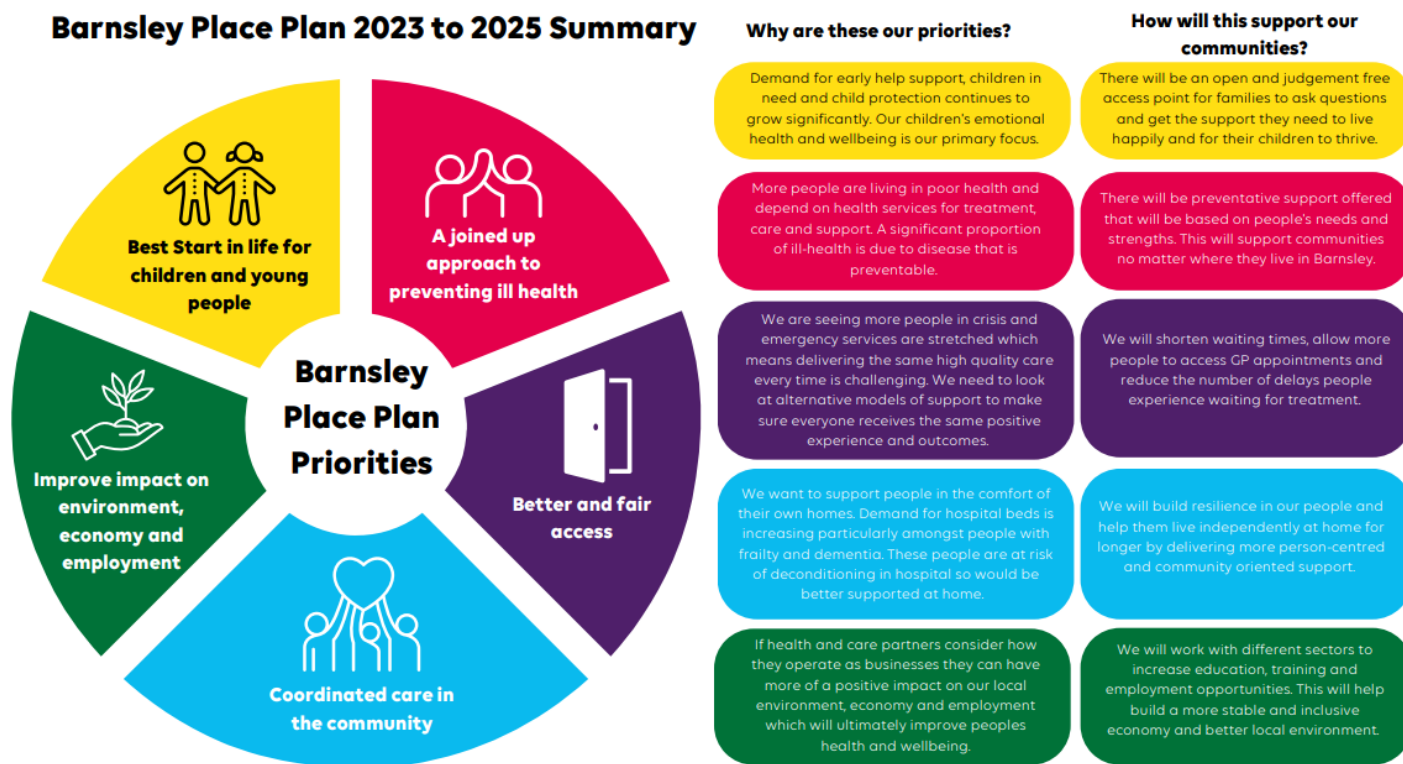
- 1.1 Over recent years the Barnsley Health and Care Partnership (“Place Partnership”) has provided an annual update on integrated care in Barnsley and the South Yorkshire Integrated Care System for Barnsley Overview and Scrutiny Committee (OSC). The last update was in November 2022 and described the role of the newly formed (from 1 July 2022) NHS South Yorkshire Integrated Care Board (ICB) and Integrated Care Partnership (ICP) and the Barnsley Place Partnership Committee, which was established as a committee of the ICB, and access to general practice.
- 1.2 Since November 2022, the Barnsley Place Partnership has supported the overview and scrutiny committee items on mental health in Barnsley, excess deaths, children and young people’s services, special educational needs and disability (SEND), adult social care and healthy life expectancy (HLE), which included tackling health inequalities in Barnsley. The partnership has also provided evidence for the scrutiny task and finish group looking into the health and care workforce in Barnsley this year.
- 1.3 This report focuses on the Barnsley Health and Care Plan 2023-25 (Item 4b – attached) that sets out the Place Partnership priorities for service transformation, engagement and involvement with services users and citizens in Barnsley and progress to deliver the NHS Operational Planning requirements for 2023/24.
- 1.4 Item 4c (attached) outlines the progress against the 2023/24 NHS Operational Plan Objectives for January/February 2024.

2.0 Background

- 1.5 The Place Partnership has made significant progress on transforming services for Barnsley people over recent years. Partners have shown that where there is collective ambition and will, we can bring about positive changes to service delivery such as a community diagnostics centre in The Glass Works, suicide prevention, hospital discharge to assess pathways, same day emergency care, improving health checks for people with learning disabilities and a single point of access for children with emotional health and wellbeing needs.
- 1.6 In April 2023 the South Yorkshire Integrated Care Partnership (ICP) launched its strategy ‘*Working together to build a healthier South Yorkshire*’ that expressed a vision where everyone in our diverse communities lives a happy, healthier life for longer. The ‘*Barnsley Health and Care Plan 2023-25*’ and ‘*Tackling Health Inequalities in Barnsley*’ set out the priorities for the Barnsley Place Partnership that are part of delivering the vision, goals, and ambitions of the South Yorkshire ICP and our ‘*Barnsley Health and Wellbeing Strategy 2021-2030*’.
- 1.7 The Barnsley Health and Care Plan 2023-25 focuses on the things partners can do better together:
- Providing more seamless care and avoiding duplication
 - Supporting people to remain healthy
 - Making the best use of the budget
 - Making Barnsley the place of possibilities
- 1.8 The plan contributes to the improvements described in the following -
- South Yorkshire Integrated Care Partnership Strategy
 - Barnsley 2030
 - Barnsley Health and Wellbeing Strategy 2021 to 2030

- Barnsley Mental Health and Wellbeing Strategy 2022 to 2026
- Barnsley Children and Young People’s Plan 2019 to 2022
- Barnsley SEND Strategy 2022 to 2025
- Tackling Health Inequalities in Barnsley

1.9 Barnsley Place Plan 2023-25 sets out five high level priorities and enablers, such as digital, estates, workforce, and involvement, each with a series of deliverables. A summary is shown in the figure below:



1.10 To support delivery of the Place Plan a review of the existing governance arrangements was undertaken earlier in the year. Each of the priority areas has a Senior Responsible Officer (SRO), sourced from the Health, Social Care and Voluntary, Community, & Social Enterprise (VCSE) community, who is responsible for driving forward the work to be undertaken and providing leadership and oversight. It is also the SRO’s responsibility to provide the partnership with assurance on progress of plans. An assurance framework has been developed which includes an oversight framework and scheduling of updates to the Barnsley Partnership on progress, risks, and issues for escalation.

1.11 NHS South Yorkshire Integrated Care Board (ICB) has undertaken a review of its operating model and structures, which has included the Barnsley Place Team. The review was necessitated by the Government’s requirement for ICBs to reduced running costs by 30% by March 2025. The transition to the new structures is currently underway and scheduled to be completed in April 2024. The structure and roles within the Barnsley Place Team will continue to support delivery of the Place Partnership priorities.

3.0 Current Position

3.1 Significant progress has been made so far in 2023/24 against the priorities set out in the Barnsley Health and Care Plan 2023-2025.

3.2 The central pillar to delivering the **Best start in life for Children and Young People** has been the development of Family Hubs in Barnsley, which is part of the Government’s Start for Life programme and led by the Barnsley Children and Young People’s Trust.

3.3 Family hubs deliver joined-up early help services for children from pre-birth up to 19 years (or 25 years if the young person has a disability). They bring together practitioners from a range of universal, targeted and specialist services in each local area, including schools, police, social care, private and voluntary

sector, and some adult services. A report was presented to Barnsley Council's Cabinet on 29th November 2023 (see background papers).

- 3.4 At the end of February 2024, the Family Hubs in the North-East and North areas of Barnsley were launched with a programme of free, fun activities for all ages. There is now a family hub in each of the six Barnsley neighbourhoods delivering a range of activities; virtually through Microsoft Teams and Facebook, and face-to-face.
- 3.5 As well as family hubs, focus has been improving access to mental health, learning disabilities and autism services for children and young people. Funding has been secured and a bespoke pathway agreed to expediate Autism Assessment for young people aged 17 years, with South-West Yorkshire Partnership NHS Foundation Trust (SWYPFT) taking on the assessment of this cohort of young people. A Parent Peer support offer is being developed for parents of children aged 12 years and over, complimenting the existing under 12yrs offer of pre and post diagnostic support for autism. A new mental health support website for children and young adults, Kooth, is now available in Barnsley. Kooth offers a safe and welcoming place for young people aged 11-25 to seek free, confidential, and non-judgmental professional help for any mental health concerns they may have. Kooth is available seven days a week, 365 days a year and is designed to work alongside other local mental health services. There are no waiting lists or thresholds to meet, and young people don't need a referral from a General Practitioner (GP) to get the help they need. It is instantly accessible, once the user is registered, through an internet-connected smartphone, tablet or computer.
- 3.6 Strengthening our ***joined-up approach to prevention*** continues to be a priority for the Barnsley Place Partnership in 2023-2025 with a central commitment to offer every smoker in Barnsley support to stop, recognising smoking remains the greatest contributor to premature death in South Yorkshire.
- 3.7 Whilst smoking prevalence remains higher in Barnsley than the wider region, the gap has been closed significantly over recent years. Overall, GP practices consistently exceed the national average on the Quality and Outcomes Framework (QOF) metrics relating to smoking and Barnsley Hospital NHS Foundation Trust (BHNFT) and SWYPFT are now screening more than 80% of patients for smoking and seeing improving referral and quit rates as a result. Barnsley stop smoking services achieved almost double the rate of quitters per 100,000 smokers compared with the national average. For the first time, Barnsley Hospital reported that the percentage of mothers who are smokers at the time of delivery was below 10% in the first quarter of this year.
- 3.8 The Barnsley *How's Thi Ticker* campaign continues to receive recognition for its innovative approach to tackling inequalities in early diagnosis of cardiovascular disease. Opportunities to expand the reach and impact of the campaign are being explored and the learning from the approach is informing other areas of work such as early diagnosis of cancer through *Take Action Live Longer*.
- 3.9 ***Better and fair access*** continues to be one of the greatest concerns for the public in relation to health and care services. Despite GP practices providing more appointments and increasing numbers of face-to-face appointments, the public report it is difficult to get an appointment with a GP and the long-term trend is year on year increases in demand for emergency ambulances and Accident and Emergency (A&E) in Barnsley.
- 3.10 There has been a recent All-Member Information Briefing on access to General Practice that set out the steps being taken to increase capacity and improve access for residents. This included updating Elected Members on the wide range of professionals and services now available in general practice through the Government's Additional Roles Reimbursement Scheme (ARRS) and network contract direct enhanced service (DES), move to cloud-based telephony which will improve patient experience of contacting practices, online consultations, and Modern General Practice.
- 3.11 Time has been taken this year to engage with health and care professionals, partner organisations, patients, and service users in the design of the Integrated Urgent Care Front Door in Barnsley, led by the Urgent and Emergency Care (UEC) Board. The board has worked with the national emergency care intensive support team (ECIST) to identify three potential options, with a full options appraisal underway to determine the single preferred option.

- 3.12 A series of service developments have been made over the last year to reduce the pressures on ambulance and emergency department services including expansion of the Urgent Community Response (UCR), virtual wards for frailty and acute respiratory infections, and mental health crisis services.
- 3.13 The Barnsley Health and Care Plan 2023-25 includes a commitment to strengthen joint working between substance use and mental health services. This year, partners have worked with the Mental Health Forum and Recovery Steps Working Together Group of people with lived experience of substance use and mental health to design and develop a new integrated co-occurring needs (ICON) service. This includes multi-disciplinary team working between Child and Adolescent Mental Health Services (CAMHS), adult mental health, Recovery Steps, Childrens and Adults Services to support people with mental health and substance use issues. Recruitment is underway to the new roles.
- 3.14 The Barnsley's NHS diagnostic hub at the Glassworks has been hugely successful in its first year of operating. For instance, waiting times for bone density screenings decreased from six weeks in March 2022 to just one week by October 2022. The centre provides vital services such as breast screening, bone density screening, blood tests, ultrasounds, and X-Rays, and Phase Two has added additional services including bladder screening, CT scanning, and retinal eye screening.
- 3.15 In March, partners announced plans to create a health and wellbeing hub within the Alhambra Shopping Centre. The hub will expand the range of services and facilities available in the Town Centre, including some outpatient services currently delivered at Barnsley Hospital. It's estimated more than 100,000 visits a year could be made to the Alhambra instead of Barnsley Hospital, reducing traffic and pressure on parking in the area around the hospital, while also bringing more visitors and economic benefit into our thriving town centre.
- 3.16 Demand for urgent and emergency care services, including inpatient beds, is increasing particularly amongst people who are frail and/or at end of life, where expanding and enhancing services that provide **coordinated care in the community** could potentially support more residents to live independently at home for longer.
- 3.17 Partners have been working to implement the ReSPECT process for people in Barnsley. The ReSPECT process creates personalised recommendations for a person's clinical care and treatment in a future emergency in which they are unable to make or express choices. These recommendations are created through conversations between a person, their families, and their health and care professionals to understand what matters to them and what is realistic in terms of their care and treatment. The ReSPECT process can be for anyone but will have increasing relevance for people who have complex health needs, people who are likely to be nearing the end of their lives, and people who are at risk of sudden deterioration or cardiac arrest.
- 3.18 ReSPECT documents are in place and being used across community and inpatient physical health services in Barnsley and Barnsley Hospital and ReSPECT documents now being seen on mental health inpatient units across SWYPFT. An initial community of practice (CoP) meeting took place in February 2024, attended by SWYPT, GPs, BHNFT, Barnsley Hospice and Yorkshire Ambulance Service (YAS).
- 3.19 A redesign of intermediate care (IMC) services has been completed with a new service model established. The new model should see greater improved services that will reduce admissions, readmissions, and discharge delays. In January, the Place Partnership Board received an update on the IMC review, setting out the short- and long-term estates options for the IMC community bed base, noting that the wider IMC programme work around service specification, medical oversight, workforce modelling, commissioning intension, engagement, mobilisation, and workforce consultation are continuing and on track for completion.
- 3.20 Work continues to improve screening and assessment for falls and frailty with a review of the falls prevention pathway completed and more than 900 ageing well assessments being delivered in GP practices in 2023/24.
- 3.21 The ICB has responsibility for the improvement of dental services and inherited real challenges when the responsibility for dentistry was transferred from NHS England in April 2023. Access to routine and urgent care is a key issue for patients and families and therefore can impact negatively on other primary care

services and patient pathways for other dental and secondary care services. The Government published the Dental Recovery Plan on 7th February 2024 with an aim of making dental services faster, simpler and fairer with 3 components, those being i) to expand access to services, ii) launch of 'Smile for life' programme to be led by local authorities and iii) supporting and developing the workforce – Faster, simpler and fairer: our plan to recover and reform. This will enable non-recurrent initiatives to be commissioned to improve access to dentistry whilst also piloting a range of schemes, learning from these, before making longer term commitments including opportunities for flexible commissioning.

- 3.22 Joint work to **Improve impact on environment, economy and employment** includes the development of the Barnsley Proud to care campaign to support local people in jobs and careers in health and care.
- 3.23 Proud to Care is a local campaign to improve recruitment into the health and care sector in Barnsley. Under the umbrella of Proud to Care the hub delivers targeted recruitment events, pre-employment training, employability, and work experience, pastoral support, and mentorship. As of February 2024, the Barnsley Proud to Care hub has met with around 740 and actively engaged with 544, resulting in 196 people being recruited into health and care jobs. 30 people have enrolled on the *Proud to Care* course which provides essential job-related education and skills as well as employability. 27 people have completed the course and 16 have been supported into paid employment. One is volunteering with the NHS and the others continue to be supported, with five accessing further training in functional maths and English.
- 3.24 On 22 November we held a health and social care careers event, introducing hundreds of local students to a range of job opportunities within health and social care. The event featured a simulated journey of someone who needed emergency help. Students were taken through what happens from the 999 calls to the ambulance crew arriving. They were talked through what would happen in the emergency department, through to the hospital ward and back into community care. Using actual healthcare staff involved in the simulations, gave the students an insight into the real world of health and social care work. From there, the students visited over 40 stands highlighting over 100 different careers. Health and social care staff were on hand to talk about the variety of jobs as well as raise the aspirations of the young people.
- 3.25 The Barnsley Place Partnership is supporting the Pathways to Work Commission and will be collaborating on the proof of concept in the coming months.
- 3.26 Place Partners remain committed to establishing an 'anchor network' in Barnsley and hope to see this develop in the coming months. This is where local organisations that make up the health and care sector recognise the wider positive impact they can have due to their scale and influence and hope to make decisions which contribute to things such as the local economy by providing employment, supporting business growth and skill development.
- 3.27 At the heart of the role of the Place Partnership is the **commitment to listen** consistently to, and collectively act on, the experience and aspirations of local people and communities. This includes supporting people to sustain and improve their health and wellbeing, as well as involving people and communities in developing plans and priorities, and continually improving services.
- 3.28 Specific examples of engagement and involvement work undertaken in support of the Barnsley Health and Care Plan include –
- Consultation with the public and stakeholders in relation to our proposed model of delivery for family hubs. The findings from the consultation were used to inform a report for the Council's Cabinet, which presented a recommended model of delivery for the family hubs and start for life programme.
 - To help celebrate carers week, health and care professionals hosted Barnsley's first ever carers road show to provide additional support for those caring for a loved one in Barnsley. Held in Barnsley Market, the event brought together experts from a wide range of different organisations including a large representation from the voluntary, community and social enterprises sector (VCSE). The event received lots of positive feedback and was well attended by unpaid carers.

- In the Autumn 2023, Barnsley Community and Voluntary Services (Barnsley CVS) hosted a #BigConversation with our VCSE community about the health and care plan priorities for 2023-25. The aim of the session was to explore opportunities for more collaborative working across sectors and featured short presentations and discussions around some of our key delivery areas including improving population health and tackling inequalities, better and fairer access, mental health, learning disabilities, dementia and autism and involvement, diversity, and inclusion.
- Maternity Voices Partnership Barnsley work alongside midwives and health care professionals as an independent group and to gather feedback from local families during pregnancy and after, to influence improvements to services.
- The Barnsley Stroke Campaign *Caught in Two Minds* launched in November 2023. Working with stroke cafés. The campaign features local stroke survivors telling their stories and sharing the symptoms they experienced to help everyone think twice about strokes. The campaign also features their loved ones and the professionals supporting stroke survivors in Barnsley, showing how we can all help look out for the signs in the people around us.
- The Mental Health, Learning Disabilities, Dementia and Autism partnership is developing an All-Age Autism Strategy working with a stakeholder group comprising individuals with lived experience, and the statutory and voluntary sector. The group designed and delivered community drop-in events, sessions, and an on-line survey to listen, learn and capture the views of people, families, and professionals.

3.29 Every year NHS England publishes **Operational Planning Requirements** for the NHS which set out the priorities for delivery and service transformation in response to the Government's mandate. For 2023/24 there were around 30 requirements for Integrated Care Systems to deliver.

3.30 Set in the context of a continued backlog of people waiting for treatment and significant demand pressures across all parts of the health and care system including primary, community, secondary and social care, with increased levels of complexity and acuity, many of the performance requirements remain below the levels set out in the NHS Constitution.

3.31 Where the metrics are agreed, overall performance for Barnsley largely compares favourably to regional and national averages but below pre-COVID standards. Challenges include ambulance response times and hospital bed occupancy, services for those with learning disabilities, and long waits (65 weeks +) for elective care which are largely driven by waiting times at hospitals outside of Barnsley. A full summary of performance is available in Item 4c (attached).

4.0 Future Plans & Challenges

4.1 The operational and finance pressures across the system have necessitated a more rigorous focus on areas within the Health & Care Plan that will help mitigate the demand into acute settings and deliver the greatest efficiencies. For Barnsley, **four high impact areas** have been identified for the Place Partnership. These are:

- Improving respiratory pathways - to bring together and support partners in the prevention, diagnosis, treatment, and care of respiratory conditions.
- Integrated Urgent Care Front Door – to provide an integrated urgent emergency care solution which is supported by the system and contributes towards improvement in Urgent Emergency Care (UEC) performance and reduces pressures in the Emergency Department (ED) in Barnsley.
- Frailty pathways - preventing the onset or delaying the progression of frailty through a proactive, joined up and person-centred and community-oriented approach.
- Discharge pathways – to design and deliver a new model of intermediate care services in Barnsley by capturing the learning from the existing model, identifying the future health needs of the population, and building on partnership relationships.

- 4.2 The Health and Care Plan 2023-25 restated the commitment of the Place Partnership to deliver against the Barnsley Mental Health Strategy. Mental Health, learning disabilities, dementia and autism, including provision for children and young people with special educational needs and disabilities remains a priority.
- 4.3 The programmes are at different stages of planning. Overall planning is expected to be completed by June 2024 or before, with all programmes in the delivery phase by the summer of 2024.
- 4.4 The Barnsley Place Partnership is actively managing health and care system risks which are summarised below:
- There is a risk that the current pathways and capacity of services in place to support people with **eating disorders** is insufficient to meet increasing demand and timely care. A local working group has been established to monitor risks and develop solutions. Barnsley is part of the South Yorkshire Mental Health, Learning Disability and Autism (MHLDA) Provider Collaborative, which is leading a programme of work to transform eating disorders. The Barnsley Place Partnership is working with other places in South Yorkshire to implement a pilot pathway for adult community eating disorders with funding and specification agreed by each place.
 - There is a risk that the Barnsley health and care system is **not financially sustainable**. Each partner organisation has its internal efficiency plan to drive out costs and unwarranted variation and these are internally reported to boards and executives. Each organisation has agreed through the Finance, Performance and Efficiency Group to share proposals on cost saving programmes to ensure the partnership has oversight of decisions impacting on other parts of the health and care system. Place priority areas of focus have been agreed by Place Partnership and leads assigned to develop detailed proposals and benefits plans with support from all partners.
 - There is a risk that increasing demand on staffing capacity and lack of appropriate bed base for **intermediate care (IMC)** across the service will result in people being unable to be discharged from hospital or admission to hospital will occur where people need care in the community. Spot purchase beds are being utilised to bridge the gap between the capacity issues and current demand. This has financial and quality implications and so is monitored regularly and over winter the use of spot purchase beds has been capped.
 - There is a risk that the cost of the long-term IMC model, based on the future requirements of the Barnsley population, is **not affordable** leading to a gap in capacity and demand resulting in discharge delays, increased bed days and an impact on admissions. The workforce model, estate running costs, new build cost and estimated capital repayment amount is being created to understand the full costs of the service long term. An affordability assessment will outline the known risks in the long-term model and any unknown costings that may be required.
 - There is a risk that **non-elective activity will exceed planned levels** potentially leading to a failure to achieve NHS Constitution targets, financial pressure for place and failure to deliver care in the right time and place to ensure best outcomes and experience. Barnsley UEC Board is established with responsibility for delivering improvements to urgent care services and achieving related targets. The Board is overseeing work to develop appropriate services to ensure that patients can access appropriate care and support outside of hospital, or in a different way in hospital utilising Same Day Emergency Care (SDEC) pathways and implementing a new model at the front of A&E.
 - There is a risk that current commissioned services and pathways and capacity of the **children and young people's services** in place to support children are not able to meet increasing demand. This would result in failure to improve outcomes for children and young people, poor experience, and potential adverse inspection results. The MHLDA Partnership and SEND Area Partnership Board provide oversight. Autism Partnership Delivery Group is taking work forward to develop an All-Age Autism Strategy and Delivery Plan to improve outcomes and support. An Autism Stakeholder Panel has been established to support the development of the All-Age Autism Strategy, and an Autism Spectrum Disorder (ASD) Waiting Times Task and Finish Group is developing plans to reduce waiting times and to support those who are on the waiting list.

- **Health inequalities** persist, continuing to increase the widening gap in access and outcomes, causing harm to health and the economy. A local intelligence and equity group is overseeing the Place Partnership work to tackle inequalities. Partners have established programmes or action plans aligned with the place approach (e.g., strengthening prevention services such as tobacco treatment and alcohol care, establishing an accessible community diagnostics centre, developing more inclusive employment).

5.0 Invited Witnesses

5.1 The following witnesses have been invited to today's meeting to answer questions from the Overview & Scrutiny Committee:

- Wendy Lowder, Executive Director Place, Health and Adults, Barnsley Council and NHS South Yorkshire Integrated Care Board
- Anna Hartley, Executive Director of Public Health and Communities, Barnsley Council
- Cllr Jo Newing, Cabinet Spokesperson, Place Health & Adult Social Care, Barnsley Council
- Cllr Wendy Cain, Cabinet Spokesperson, Public Health and Communities, Barnsley Council
- Bob Kirton, Managing Director and Deputy Chief Executive Officer, Barnsley Hospital NHS Foundation Trust
- Dawn Lawson, Executive Director of Strategy & Change, South-West Yorkshire Partnership NHS Foundation Trust
- Gill Stansfield, Director of Services, South-West Yorkshire Partnerships NHS Foundation Trust
- James Barker, Chief Executive, Barnsley Healthcare Federation
- Adrian England, Independent Chair, Mental Health, Learning Disabilities, Dementia and Autism Partnership
- Joe Minton, Portfolio Lead – Transformation and Delivery, NHS South Yorkshire Integrated Care Board
- Adam Layland, Director of Partnerships & Operations, Yorkshire Ambulance Service

6.0 Possible Areas for Investigation

6.1 Members may wish to ask questions around the following areas:

- In what areas have you seen the most value-added from bringing together agencies on the Barnsley Place Partnership and what are the biggest challenges?
- What are the key positive and negative impacts of Barnsley being part of South Yorkshire Integrated Care Partnership arrangements?
- How have funding arrangements changed from when the CCG was in existence to now, and how has this impacted on the ability to commission effective services that meet the needs of Barnsley residents?
- How do you ensure that the voices of all Barnsley communities influence the design and delivery of services? What evidence do you have of this and what more could be done?
- How will you manage and prioritise the ambitions for health and care services in Barnsley against the financial challenges being seen by all agencies?
- Given the number of strategies and partnerships, how do you ensure that work is undertaken efficiently and avoids duplication?
- How do you ensure that the voices of all partners are taken into consideration to influence decisions accordingly?
- What factors led to the specific four high impact areas being identified (improving respiratory pathways, integrated urgent care front door, frailty pathways, and discharge pathways) and how confident are you that they will generate the required efficiencies?

- How do you demonstrate the impact that the activity in the report is having on outcomes for residents? How do you know you are doing the right things at the right time and what is the information currently telling you?
- What corrective action would be taken if it became apparent that the plan was not going to be successful?
- What more needs to be done to enhance the community care offer for frailty and end of life care?
- What impact do you anticipate the new structure and reduction in back-office operating costs will have on delivering front line services?
- What work has been undertaken amongst Barnsley organisations to prepare for the new powers of the Care Quality Commission (CQC) to inspect ICS' and how local agencies are working together to meet the needs of their local populations?
- What can Elected Members do to best support this work?

7.0 Background Papers and Useful Links

7.1 The following links have been used in the preparation of the report and may be useful for further information:

Item 4b (attached) – Barnsley Health & Care Plan 2023-25 (Updated)

Item 4c (attached) – Progress against the 2023/24 NHS Operational Plan Objectives (January/February 2024 position)

Report of the Executive Director Children's Services to Cabinet on Family Hubs and the Start for Life Delivery Model:

<https://barnsleymbc.moderngov.co.uk/ieListDocuments.aspx?MIId=8974&x=1>

South Yorkshire Integrated Care Partnership Strategy. Working together to build a healthier South Yorkshire: Our Initial Integrated Care Strategy

https://syics.co.uk/application/files/6816/8666/8429/015307_SYB_South_Yorkshire_Integrated_Care_Strategy_Doc.V20.pdf

Barnsley Place Based Partnership: Tackling health inequalities in Barnsley:

https://syics.co.uk/application/files/8716/8675/9277/Tackling_health_inequalities_in_Barnsley_FINAL.pdf

Barnsley Health and Wellbeing Strategy 2021-2030: the place of possibilities:

<https://www.barnsley.gov.uk/media/19957/barnsley-hwb-strategy-final-web.pdf>

South Yorkshire & Bassetlaw Integrated Care System

<https://www.healthandcaretogethersyb.co.uk/>

HM Government: Policy paper Health and social care integration: joining up care for people, places and populations

<https://www.gov.uk/government/publications/health-and-social-care-integration-joining-up-care-for-people-places-and-populations>

King's Fund: Integrated care systems: how will they work under the Health and Care Bill?

<https://www.kingsfund.org.uk/audio-video/integrated-care-systems-health-and-care-bill>

Local Government Agency (LGA) response to "Health and social care integration: joining up care for people, places and populations"

<https://www.local.gov.uk/parliament/briefings-and-responses/lga-response-health-and-social-care-integration-joining-care>

NHS Confederation: The integration white paper: what you need to know

<https://www.nhsconfed.org/sites/default/files/2022-02/Integration-white-paper-what-you-need-to-know.pdf>

NHS England and Improvement: Core20PLUS5 – An approach to reducing health inequalities

<https://www.england.nhs.uk/about/equality/equality-hub/core20plus5/#:~:text=Core20PLUS5%20is%20a%20national%20NHS,clinical%20areas%20requiring%20accelerated%20improvement.>

NHS Long-Term Plan

<https://www.longtermplan.nhs.uk/>

8.0 Glossary

A&E	Accident and Emergency
ARRS	Additional Roles Reimbursement Scheme
ASD	Autism Spectrum Disorder
BHF	Barnsley Healthcare Federation
BHNFT	Barnsley Hospital NHS Foundation Trust
BMBC	Barnsley Metropolitan Borough Council
CAMHS	Child and Adolescent Mental Health Services
CDC	Community Diagnostics Centre
CoP	Community of Practice
CQC	Care Quality Commission
DES	Direct Enhanced Service
ECIST	Emergency Care Intensive Support Team
ED	Emergency Department
ERF	Elective Recovery Fund
GP	General Practitioner
ICB	Integrated Care Board
ICON	Integrated Co-occurring Needs
ICP	Integrated Care Partnership
ICS	Integrated Care System
IMC	Intermediate Care
JFP	Joint Forward Plan
LTP	NHS Long Term Plan
LTWP	NHS Long Term Workforce Plan
MHLDA	Mental Health, Learning Disability and Autism
NHS	National Health Service
PCN	Primary Care Network
SDEC	Same Day Emergency Care
SDG	Strategic Digital Group
SEG	Strategic Estates Group
SEND	Special Educational Needs and Disabilities
SRO	Senior Responsible Officer
SWG	Strategic Workforce Group
SWYPFT	South West Yorkshire Partnership NHS Foundation Trust
UCR	Urgent Community Response
UEC	Urgent & Emergency Care
VCSE	Voluntary, Community and Social Enterprise Sector
YAS	Yorkshire Ambulance Service

9.0 Officer Contact

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